



ANNUAL BUDGET 2026-27

SPEECH

OF

**SHRI CHOWNA MEIN
DEPUTY CHIEF MINISTER**

AND

**MINISTER-IN-CHARGE
FINANCE, PLANNING AND INVESTMENT**

10TH MARCH 2026



Hon'ble Speaker Sir,

1. With your permission I rise to present Arunachal Pradesh's Budget for the Financial Year 2026-2027.

"If a man speaks or acts with a good thought, happiness follows like a shadow that never leaves him".

- Gautam Buddha

2. Inspired by the timeless words of Lord Buddha, our budgets over the years have been dedicated to build a strong, happy and inclusive Arunachal Pradesh, ensuring development reaches every person, every community and every remote corner of our beloved State. Today, as I have the honour of presenting my 12th consecutive Budget, I reaffirm our commitment and resolve towards building a truly Viksit Arunachal for all our citizens.
3. Guided by the inspiring vision of 'Sabka Saath, Sabka Vikas, Sabka Vishwas, Sabka Prayas' of our Hon'ble Prime Minister Shri Narendra Modi Ji, this year's Budget seeks to build boldly and decisively on the strong and vibrant foundations we have laid in previous years.
4. On behalf of the people of Arunachal Pradesh, I would like to express our sincere gratitude to the Hon'ble Prime Minister for his warm wishes on the occasion of our 40th Statehood Day. He shared the inspiring thought that our border villages are the "first villages" of the nation, a perspective which reflects both pride and strategic importance for our State.
5. His heartfelt words celebrating the patriotism, cultural richness and innumerable contributions of our people are a source of great encouragement and pride as we continue our efforts to work wholeheartedly for the development and prosperity of our State.
6. As I present this Budget, I would also like to express sincere gratitude to our Hon'ble Chief Minister Shri Pema Khandu for his exemplary leadership and guidance. His clear sense of purpose, commitment to public service and unwavering dedication towards the welfare of people continue to guide our efforts.
7. Through collective efforts of TEAM ARUNACHAL, we have achieved steady progress in all spheres of development. We remain committed to ensure our programmes deliver meaningful, tangible and sustained improvements in daily lives, especially at the last mile.



II. A Decade of Growth and Transformation

8. In the past 10 years, GSDP has grown by nearly 135%, demonstrating the sustained economic momentum and robust growth trajectory achieved by our State. During this period, the State Budget has expanded by over 226%, per capita income has more than doubled and State's Own Resources have grown by over 460%.
9. Our efforts to improve human development have also translated into meaningful progress in reducing multi-dimensional poverty. Our score in the multi-dimensional poverty index has improved by nearly 50% in just 5 years.
10. Household electrification has doubled, while saturation has been attained in functional household tap connections, rising from just 9.9% households. More than 18.42 lakh active bank accounts are now operational, significantly improving access to formal banking services and strengthening welfare delivery through Direct Benefit Transfers.
11. At the same time, our Government has made sustained investments in human capital. Teachers' postings as per norms have increased from 24% in 2016 to nearly 90% today, ensuring better learning environment across schools.
12. School dropout rates have declined from 9% to 7.6%, while availability of pre-primary classes in Government schools expanded from just 3% to 28.5%.
13. In the health sector, our sustained investments are yielding tangible results. Institutional deliveries have increased from 52.5% to over 79%, while infant mortality has declined from 22.9 to 12.9 and under-five mortality from 32.9 to 18.8, reflecting improved healthcare access, maternal care and child health outcomes.
14. The new terminal building of Donyi Polo Airport, inaugurated in September 2025, has strengthened aviation connectivity. Daily flights to New Delhi and Kolkata, along with the commencement of civil cargo services, are further improving connectivity, logistics and market access.
15. Through Phases I and II of the Vibrant Villages Programme, border development has gained renewed momentum and a clear, structured focus. Of the State's 1,452 border villages, 455 under VVP-I along the Tibet border and 122 under VVP-II along the Bhutan and Myanmar borders are identified for comprehensive development in 4 critical areas.
16. In addition, 32 strategically significant infrastructure projects have been completed in border districts. The designation of our border villages as 'India's first villages' is not just a change in nomenclature, but a paradigm shift in our development journey.



17. Hon'ble Members, the past year also marked a historic milestone as we celebrated 50 years of formation of the Legislative Assembly. Our judicial infrastructure has also been strengthened with inauguration of the new Gauhati High Court Itanagar Permanent Bench. The new High Court building constructed with an outlay of ₹240 crore reinforces our commitment to accessible and effective justice delivery.
18. I have highlighted few achievements over the past decade. These and our other efforts provide a strong foundation as we continue our journey towards a Viksit Arunachal, ensuring that our growth and progress remain inclusive, resilient and sustainable for generations to come.

III. Gratitude to Government of India

Hon'ble Speaker Sir,

19. Our Prime Minister Shri Narendra Modi Ji inaugurated development projects of over ₹5,100 crore outlay and also marked the launch of Next Gen GST Reforms during his visit to Itanagar in 2025 on the first day of the pious occasion of Navaratri.
20. I wish to place on record our sincere appreciation to the Government of India for consistent support in our development journey. It is a matter of pride for us that every Union Budget since 2014 has included specific initiatives and programmes for the development of the Northeastern region.
21. Continued support from the Government of India is also strengthening regional connectivity. The approval of the ₹18,662 crore Gohpur-Numaligarh four-lane greenfield corridor, including India's first road-cum-rail tunnel under the Brahmaputra River, is a major milestone in integration and interconnectivity in the Northeastern region.
22. I express our sincere gratitude to the Hon'ble Union Finance Minister Smti Nirmala Sitharaman Ji for presenting her record 9th consecutive Union Budget. The Union Budget 2026-2027 continues to reflect sustained and measurable commitment to the development of the Northeastern Region.
23. The allocation to the Ministry of Development of Northeastern Region is enhanced to ₹6,812 crore, from ₹5,915 crore in FY 2025-2026. Allocations for the Northeast across central Ministries and programmes in FY 2026-2027 increased by 22.08% compared to FY 2025-2026.



24. For Arunachal Pradesh, these measures translate into stronger fiscal stability, accelerated infrastructure expansion, improved border and interior connectivity and enhanced capacity to leverage our strategic and economic strengths.

IV. State Finances

Hon'ble Speaker Sir,

25. I now place before this august House the current fiscal scenario of our State and the way forward towards fiscal strengthening and consolidation.
26. GSDP of Arunachal Pradesh is estimated at ₹41,314 crore at current prices, as communicated by the Ministry of Finance. This has been adopted for RE 2025-2026 and BE 2026-2027.
27. During 2025-2026, Share of Central Taxes is estimated at ₹24,475 crore in RE and ₹20,665 crore in BE 2026-2027, as per the Union Budget. This remains our largest source of revenue.
28. Share of central taxes is projected to decrease as per recommendations of the Sixteenth Finance Commission. While this adjustment presents challenges, I remain confident that as the national economy continues to expand, the overall central tax pool will grow, and our share will correspondingly strengthen in the years ahead.
29. I sincerely acknowledge the decision of the Government of India to front-load instalments of Central Tax devolution which has enabled timely execution of developmental projects in the State.
30. In RE 2025-2026, revenue receipts are estimated at ₹34,125 crore and capital receipts at ₹5,317 crore, making total receipts of ₹39,442 crore.
31. In BE 2026-2027, revenue receipts are projected at ₹ 30,733 crore and capital receipts at ₹5,873 crore, aggregating to total receipts of ₹ 36,607 crore.
32. We have projected State's Own Tax Revenue at ₹3,634 crore and Non-Tax Revenue at ₹1,575 crore. Accordingly, total State's Own Revenue is estimated at ₹5,208 crore during 2026-2027, reflecting growth of 13.04% over BE 2025-2026.



33. We remain committed to fiscal discipline under the Arunachal Pradesh Fiscal Responsibility and Budget Management Act. Fiscal deficit was estimated at ₹967 crore, 2.02% of GSDP, in BE 2025-2026. In 2025-2026, it is contained at ₹650 crore, which is 1.57% of GSDP.
34. For 2026-2027, fiscal deficit is estimated at ₹701 crore, which is 1.70% of GSDP. This remains within the limits prescribed under the Fiscal Responsibility framework.

V. Our Priorities for FY 2026-2027

Hon'ble Speaker Sir,

35. Our budget in FY 2026-2027 will align closely with 3 Kartavyas of the Union Budget:
 - (a) **Kartavya 1** to accelerate and sustain economic growth,
 - (b) **Kartavya 2** to fulfil aspirations of people and build their capacity, and
 - (c) **Kartavya 3** to ensure every family, community, region and sector has access to resources, amenities and opportunities for meaningful participation.
36. These national priorities provide clear direction and opportunity. As we move forward, our mandate is clear. Arunachal Pradesh must bridge every remaining development gap - in connectivity, in institutional depth, in service delivery, in economic diversification and in human capability.
37. The formulation of this Budget has followed a systematic, evidence-based and participatory approach. 1,834 citizens shared their valuable ideas through the Jan Bhagidari platform. Consultations were also held with CBOs to incorporate grassroots insights. The best ideas have been incorporated in the Budget.
38. In 2024, we laid out a focused agenda of 24 Action Points in the first Cabinet meeting to drive reforms and targeted initiatives across youth development, sports, industry, handloom and handicrafts, administrative reforms, recruitment, employment generation, connectivity and tourism. I am happy to inform Hon'ble Members that these commitments have been translated into concrete action.
39. Key policies such as the State Youth Policy, Olympic Sports Mission, Industrial Development and Investment Policy, Handloom and Handicrafts Policy with One Tribe, One Weave Mission, the Agriculture and Horticulture Policies and the Tourism Policy have already been notified.



40. I propose to allocate dedicated funds for the implementation of all these policies, to ensure stronger execution, focussed attention and effective reach.
41. Through Cabinet Aapke Dwar, we are taking governance directly to the doorsteps of people, enabling quicker resolution of local issues, easier access to welfare schemes, and stronger citizen participation. This year, we have held Cabinet meetings at Nyapin, Kibithoo, Ziro, Miao and Anini. I propose to allocate dedicated funds for implementation of all announcements and projects approved during these meetings.
42. In FY 2025-2026, our Hon'ble Chief Minister Shri Pema Khandu had announced the formation of a Budget Implementation Monitoring Cell to regularly monitor status of implementation of Budget Announcements. I am happy to announce that more than 91% of last year's Budget Announcements are in advanced stages of implementation.
43. In the FY 2026-2027, we will carry this momentum forward and implement all announcements through sharper timelines, stronger inter-departmental coordination and rigorous monitoring.
44. In the coming financial year, we will prioritise productive expenditure that creates long-term value over short-term gains. Programmes that do not deliver the intended outcomes or create unsustainable revenue commitments on the exchequer will be carefully reviewed and rationalised.
45. Our fiscal choices must be guided not merely by immediate requirements, but by long-term structural strengthening. The investments we prioritise today in infrastructure, in human development, in economic capacity and in governance reforms will lay the foundation for enduring prosperity, resilience and competitiveness.

Hon'ble Speaker Sir,

46. I propose to structure this Budget around 6 major focus areas:
 - (a) **First**, Strengthening Foundations of Our Future,
 - (b) **Second**, People-Centric Development,
 - (c) **Third**, Sustaining Economic Growth,
 - (d) **Fourth**, Entrepreneurship and Employment,
 - (e) **Fifth**, Resource Mobilization and Fiscal Stability and
 - (f) **Sixth**, Governance and Reforms.



47. Together, these 6 focus areas will drive sustained economic expansion, robust structural capacities, stronger human development outcomes, greater public trust and enable a more facilitative environment for citizens and enterprises.

VI. Focus Area - 1: Strengthening Foundations of Our Future

“Take up one idea. Make that one idea your life-think of it, dream of it, live on that idea”.

- Swami Vivekananda Ji

Hon’ble Speaker Sir,

48. In the past decade, the road network has nearly tripled, with annual construction increasing from about 300 km to over 1,800 km, and 4,000+ km of National Highways under construction. Key projects like the Frontier Highway and the Vibrant Villages Programme, which is building over 1,000 km of road networks connecting more than 125 border villages, are enhancing last mile access, border security and national integration.
49. Under Phase II of the Chief Minister’s Comprehensive State Road Development Plan, 144 township and headquarters connectivity roads are under implementation, with 87 targeted for completion in 2026-2027. In addition, 36 old critical bridges are being replaced, with 24 targeted for completion in 2026-2027.
50. Construction of the Naharlagun-Hollongi Airport Road is currently underway with an outlay of ₹84 crore. This vital corridor is being upgraded to modern standards to ensure faster, safer and more seamless connectivity between rail and air gateways.
51. Under the Chief Minister’s State Rural Roads Development Programme for upgrading and constructing rural roads and bridges not covered under PMGSY, we will invest ₹2,000 crore over the next 3 years. Guidelines for this Programme have been finalised and roads are being identified. I propose to allocate ₹500 crore for this programme in FY 2026-2027.
52. I am delighted to announce that we will commence work on an Aerocity near Donyi Polo Airport in FY 2026-2027. This Aerocity will integrate commercial, hospitality, convention and service facilities and position Itanagar as a key hub for tourism, trade and connectivity. For this, I propose to allocate ₹90 Crore.
53. We will also establish a convention centre integrated with a 100-150 room hotel at Hollongi in PPP mode, as a flagship destination to host national and international events, business summits and cultural events.



54. Last year, I had announced the preparation of a DPR for monorail services in Itanagar-Naharlagun Twin Capital Region. The DPR that has been prepared is inconclusive. However, we are well aware of the fact that a modern capital requires modern connectivity solutions to enhance ease of living of our citizens, reduced travel time and vehicular congestion.
55. Therefore, I am pleased to announce that we will examine feasibility of innovative transport solutions such as monorail and ropeway systems in the Twin Capital Region. Towards this, I propose to allocate token fund of ₹1 crore during FY 2026-2027.

Hydropower

Hon'ble Speaker Sir,

56. Nature has blessed us with the largest hydropower potential in the country, estimated at 58,000 MW. We are aware that harnessing this potential is both a means of increasing green energy generation and a means of economic transformation and employment potential.
57. We declared 2025-2035 as the Decade of Hydro Power to ensure focussed and sustained attention to the sector. During this period, we aim to commission 19 GW of hydropower capacity with close to ₹1.9 lakh crore in investments.
58. We had rejuvenated 13 mega and large HEPs in 2023 with support from the Government of India. Our Hon'ble Prime Minister Shri Narendra Modi Ji laid the foundation stones for the Heo and Tato I HEPs during his recent visit to Itanagar.
59. Significant progress has also been made on the Subansiri Lower Hydro Power Project, with 2 units of 250 MW each already commissioned and full commissioning expected by December 2026. The Dibang Multipurpose Project is also on track for completion by 2032. The construction of 3 more projects - Tato-II, Kalai-II and Etalin are also planned to start this year.
60. The State will receive monetized free power estimated at ₹4,520 crore from 2025 to 2035, and approximately ₹4,100 crore per year from 2035 onwards from these Hydro Electric Projects. In addition, we will annually receive an estimated ₹821 crore Local Area Development Funds and ₹1,452 crore of dividend income. We will ensure these funds are utilized solely for productive capital expenditure and large infrastructure projects.



61. These HEPs are being developed in Joint Venture mode with CPSUs where the State Government holds 26% equity share. We are grateful to the Government of India for contributing 24% equity on behalf of the State Government as Central Financial Assistance. I propose to allocate dedicated funds for contribution of remaining 2% equity on behalf of the State Government.
62. These projects also represent significant opportunities for growth of an associated industrial ecosystem, especially for cement, steel and coarse aggregates. I invite entrepreneurs to invest in these sectors, helping attain twin goals of employment generation and Atmanirbharta.
63. Our Government has also approved the grant of annuity for the entire lifetime of HEPs to Project Affected Families (PAFs) through LADF. This will enable PAFs to become joint partners throughout the lifetime of these projects, ensuring benefits of hydropower development directly reach PAFs through DBT.
64. We are committed to sustained policy focus for development of the hydropower and ancillary industrial sectors. In the past year, we approved the Renovate-Own-Operate-Transfer Policy for Small Hydropower Projects, enabling revival of defunct and sick small hydropower plants by emphasizing the role of Independent Power Producers.
65. Building on the success we have achieved in first 3 phases of the Golden Jubilee Border Illumination Programme, we will undertake Phase-IV of the programme to provide electricity in left-out border villages and security establishments.
66. Hon'ble Members, the Siang Upper Multipurpose Project was declared a National Project by the Government of India in 2008, considering its strategic significance for India's national and water security. We have therefore been engaging regularly at various levels with the likely Project Affected Families in the Siang region to create awareness about the pressing need for the dam, its security and economic benefits as well as the need to conduct Pre-Feasibility studies.
67. I wish to thankfully acknowledge all residents of the 7 villages of Siang District and 2 villages of Upper Siang District who have signed MOUs with the State Government for extending their wholehearted support for PFR of the SUMP with overwhelming public support. I earnestly request support from the remaining likely affected villages and the entire community in conduct of PFR for this National Project.
68. In this august House, I again wish to reassure each and every citizen of Arunachal Pradesh that no decision on construction of the dam will be taken without public consultations at every stage and following the due process of law.



Power

69. We are modernizing the power sector through a coordinated approach of Central and State initiatives by following a 3-pronged approach to ensure 24x7 availability of reliable and quality power and significantly reduce AT & C (Aggregate Technical & Commercial) losses.
- (a) For a strong Transmission System backbone, 132 kV Extra High Voltage transmission systems of about 2,000 kilometres with 27 132/33 kV Substations and 33 kV Sub-Transmission line of about 2,000 kilometres with 70 33/11 kV Substations are being laid across the state under Central Sector Scheme of “Comprehensive Scheme for Strengthening of Transmission and Distribution System in Arunachal Pradesh and Sikkim” with support from the Power Grid Corporation of India. Implementation of this scheme is being regularly monitored to ensure completion by March 2027.
 - (b) The Revamped Distribution Sector Scheme (RDSS) is under implementation through improved additional distribution infrastructures and smart metering for enhancing operational efficiency and loss reduction.
 - (c) The flagship “Chief Minister's Comprehensive State Power Development Program” (CMCSPDP) has been launched across the state for strengthening missing links and last-mile grid connectivity infrastructures. For the CMCSPDP, I propose to allocate ₹500 crore in FY 2026-2027.
70. Recently, around 4,000 Solar Home Lighting Systems have been installed across 175 habitations in 105 villages.
71. I am also announcing a project for “Off-grid Electrification of Border Villages and Left-out Villages”, with an outlay of ₹70 crore providing 11,601 solar home lighting systems.

Mining

72. Our state is richly endowed with mineral resources, with promising zones for major and minor minerals such as graphite, vanadium, base metals, gold, coal, limestone and rare earth elements.
73. Coal mining operation at the Namchick-Namphuk Block will commence shortly. We will soon commence mining operations in critical mineral blocks, including 5 blocks of graphite and vanadium that were auctioned by the Ministry of Mines.



74. These resources open-up new avenues for investment, sustainable industrial growth and high-quality employment for youth, apart from generating direct revenue for the State.
75. We will work closely with the Geological Survey of India to undertake mineral exploration across the state in mission mode.

Environment, Forest and Climate Change

76. We are following a clear path of green and sustainable development, guided by the Pakke 2047 Declaration. The Declaration has rapidly evolved into a robust operational framework for climate-resilient development, comprising 162 short-term, 122 medium-term and 126 long-term actions. For FY 2025-2026, climate-linked public expenditure of almost ₹1,230 crore has been mapped under the Pakke framework.
77. We are committed to protect habitats and reduce human-wildlife conflict in a scientific, people-centric way. 4 new major Protected Areas -Nidak Danyi and Lipo Modi Wildlife Sanctuaries and Braiduah and Tukpen Community Reserves were notified this year.
78. We are strengthening Protected Areas and wildlife corridors, deploying modern tools like camera traps, drones and GIS based conflict mapping and setting up rapid response and veterinary units to handle distress and conflict situations.
79. Community institutions are being supported through incentives, eco-development and livelihood initiatives, while ex-gratia compensation systems are being digitised for faster, more transparent relief. Through this integrated approach, we aim to safeguard wildlife, minimise hardship for affected families, and promote peaceful coexistence.
80. We have created a Special Tiger Protection Force for Pakke, Namdapha and Kamlang Tiger Reserves, for which recruitment will be undertaken in FY 2026-2027.
81. I also propose to notify Bird and Butterfly Festivals at Eaglenest Wildlife Sanctuary, Namdapha National Park, Pakke Wildlife Sanctuary, Tale Wildlife Sanctuary, Kamlang Wildlife Sanctuary and D'Ering Wildlife Sanctuary as official calendar events.
82. We will tap into new green economic opportunities that arise from our biodiversity. Arunachal Pradesh has more than 100 plants in use under Indian systems of medicine, including tonics, nutritive and antioxidant plants, as well as anti diabetic, anti hypertensive, liver protective, anti tumor and anti cholesterol varieties. These bio resources have significant potential in the global health supplements and nutraceuticals market, presently valued at around 455 billion USD and expected to reach 1 trillion USD by 2030.



83. To systematically harness this enormous opportunity, I propose a Five-Year Mission on Medicinal and Aromatic Plants. Through this Mission, our native medicinal knowledge and plant wealth will find a place in global value chains, creating green livelihoods for our people while showcasing Arunachal's traditional wisdom to the world.
84. We will strengthen village-level biodiversity conservation by involving local communities in various works such as plantations, fireline cutting, soil moisture conservation works by judiciously utilizing CAMPA funds.
85. **Towards the focus area Strengthening Foundations of Our Future, I propose to allocate ₹2,038 crore during FY 2026-2027.**

VII. **Focus Area - 2 : People-Centric Development**

"जब तक समाज के अंतिम व्यक्ति का उत्थान नहीं होता, तब तक विकास अधूरा है।"

- Pandit Deendayal Upadhyay

Hon'ble Speaker Sir,

86. These profound words of Pandit Deendayal Upadhyay remind us of the most fundamental truth of governance that development is not complete until it reaches the last person, the most vulnerable, the most distant and the most underserved.
87. Having laid the foundations of tomorrow through transformative investments in infrastructure and connectivity, I now present the second focus area of this Budget- 'People-Centric Development' which places the welfare, dignity and empowerment of every citizen of Arunachal Pradesh at the very centre of governance.

Health

88. Hon'ble Speaker Sir, since our Government assumed office, our healthcare journey has been one of sustained transformation, steady expansion and unwavering inclusion.
89. I am proud to share that more than 2 lakh families are now covered under cashless health insurance through CMAAY and PM-JAY; MBBS seats at TRIHMS have been doubled, new medical colleges are being planned at Pasighat, Namsai and West Kameng.
90. We will establish new Operation Theatres, including Cardio-Vascular Operational Theatres, at TRIHMS to enhance availability of healthcare.



91. I also propose to establish new district hospitals in Tato and Nafra to improve healthcare services and make medical care more accessible to people.
92. With support from the Government of India, we will establish dedicated Emergency and Trauma Care Centres in all District Hospitals in a phased manner.
93. The State Cancer Hospital at Midpu is under construction with an outlay of ₹217 crore. Once completed, this hospital will significantly enhance our capacity for timely diagnosis and advanced treatments.
94. Through the Digital Health Initiative, the centralized Tele-Radiology hub at TRIHMS is now serving 75 health facilities. I propose to further strengthen the Digital Health Initiative to enable a connected, patient-centric healthcare delivery model with real-time monitoring, electronic health records and reduced out-of-pocket expenditure.
95. I propose to enhance support under the Renal Care, Cancer Chemotherapy and the Chief Minister Organ Transplant Schemes to ensure all citizens have access to life-saving care at times of need.
96. In recent times, we face a serious and growing challenge of the spread of drugs and substance abuse, particularly among our youth. This issue has regularly been raised at various forums, including as part of budget consultations and consultative meetings held with CBOs. This is not merely a law-and-order issue, it is a fight for our future, for the safety of our families and for the well-being of an entire generation.
97. I am therefore announcing the Arunachal Pradesh Substance Abuse Prevention Mission, a unified, multipronged and evidence-based strategy addressing substance harm across its full continuum of prevention, supply reduction, enforcement, treatment, rehabilitation and social reintegration.
98. Hon'ble Speaker Sir, cervical cancer remains the second most common cancer among women in India, and 99.7% of cases are linked to Human Papillomavirus (HPV). A focussed HPV vaccination campaign was launched in February 2026 to vaccinate around 19,000 14-year-old girls in Arunachal Pradesh over the next 3 months. The vaccine will be provided free of cost at government health facilities. I earnestly seek the support of all Hon'ble Members to engage communities, educate parents and work with local institutions so that every 14-year-old girl obtains the vaccination and is protected against cervical cancer.



Education

Hon'ble Speaker Sir,

99. Our education journey has been marked by bold reforms, historic investments and transformative outcomes under Mission Shikshit Arunachal 2029. Under this Mission, ₹500 crore was invested in FY 2025-2026 to modernize infrastructure and learning facilities across Government schools.
100. Under the Golden Jubilee School Programme, we are investing ₹500 crore to upgrade selected Government schools with modern infrastructure and learning facilities to create model institutions across the State.
101. We have also introduced the Teachers' Transfer and Posting (Regulation and Management) Bill, 2026. This legislation seeks to establish a clear and transparent framework for transfer and posting of teaching and non-teaching staff by introducing defined tenure norms, objective criteria and institutional mechanisms to ensure fair and equitable deployment of teachers, especially in remote and difficult areas.
102. I am announcing the formulation of a comprehensive State Early Child Care and Education Policy, introducing play-based pedagogy to ensure school-readiness.

Hon'ble Members,

103. The preservation and promotion of our local indigenous languages, especially amongst children and youth, has always been an area of focus for our Government. The loss or extinction of a language is not just a loss of cultural and indigenous identity, but a loss of our age-old wisdom, traditions and practices. The need for use of local languages in education and our daily lives has also been raised by CBOs of all major tribes during the Budget consultations.
104. I therefore propose to introduce a policy for teaching third language from Class-I to Class -VIII. We will also introduce textbooks in local languages for Class-I to Class-VIII. The primers will be prepared in consultation with CBOs.
105. We will establish Animation, Visual Effects, Gaming and Comics (AVGC) Content Creator Labs in all higher secondary schools and colleges in a phased manner to nurture the rich creative talent of our youth and enable them to participate meaningfully in the growing orange economy.



106. We have already established Career Counselling Cells in all Government Colleges. We will also continue to upgrade infrastructure at Government Model Degree Colleges Kanubari and Piyong, Government Engineering College Tezu and Toru, Government College Doimukh and upgrade infrastructure at the Arunachal Pradesh University.
107. I am pleased to announce the establishment of a Centre for Japanese Language Studies at the Arunachal Pradesh University, strengthening the India-Japan partnership and opening high-value international employment opportunities for our youth.
108. With support from the Government of India, we will also construct Girls' Hostels in every District, ensuring safe and accessible accommodation.
109. In FY 2025-2026, Arunachal Pradesh became one of the first States to financially support its youth securing admissions into top global universities, opening a pathway to global citizenship. We will continue to support students securing admission into top global Universities. From FY 2026-2027, we will also start providing admission and visa-related support to help our youth learn from and compete with the best in the world.

Women and Children

Hon'ble Speaker Sir,

110. Through the flagship Arunachal State Rural Livelihoods Mission, we have mobilized 1.5 lakh+ women into almost 16,000 SHGs with 36,000+ Lakhpati Didis registered. 1,400+ Primary Level Federations and 75 Cluster Level Federations have also been established.
111. Further enhancing income support for SHG members, we will establish SHE-Marts to enable women own and operate enterprises.
112. We are providing supplementary nutrition support to almost 90,000 children, pregnant women and lactating mothers. We will now focus on introducing food fortification under the Supplementary Nutrition Scheme.
113. Under the flagship Dulari Kanya Yojana, 13,800 girl children were provided cash incentives, reaffirming our commitment to health, well-being and education of girl children. We will continue to implement the scheme in saturation mode.

Youth

114. We had launched a Financial Literacy Programme targeted at youth and aspiring entrepreneurs. 1 batch of students has already been trained under this programme with encouraging outcomes. In FY 2026-2027, we will expand the programme to reach more colleges, training institutes and startup hubs.



115. Hon'ble Speaker Sir, the youth of Arunachal Pradesh have always been the guardians of our sunrise State, with their patriotism reflected in high enlistment in the Indian Armed Forces, the Police and the Arunachal Scouts.
116. Building on this proud tradition, we will encourage increased enlistment of our youth in the Armed and Paramilitary Forces, particularly as commissioned officers.

Sports

117. Hon'ble Speaker Sir, our sporting achievements over the past year stand as a testament to the talent, determination and rising stature of Arunachal Pradesh on the national and international stage.
118. Arunachal Pradesh has secured 2nd position among Northeastern States at the 38th National Games 2025, hosted major international events including the SAFF U-19 Football Championship and the South Asian Table Tennis Championship 2025.
119. We have launched the CM's Athlete Coaching and Empowerment Scheme and Mission Olympics to prepare our athletes for the 2028 and 2032 Olympic Games. Our athletes won medals at the Moscow Star and Nordic Open Wushu Championships, and Team Arunachal finished Runner-Up at the 2nd North East Para Games 2025 with 84 medals.
120. I am pleased to announce the launch of the Chief Minister's School Sports Programme with an outlay of ₹10 crore for organising State-Level school sports competitions. This programme will bring together 7,000+ students from all districts across various sports, promoting physical fitness, discipline, teamwork and leadership.
121. I propose making the Arunachal State Games a calendar event, providing athletes a consistent platform to showcase their talent.
122. We will work closely with the Government of India to implement the Khelo India Mission to develop a sports ecosystem across the State.

Art and Culture

123. Hon'ble Speaker Sir, our rich cultural heritage and artistic traditions are our soul and identity. We have made significant strides in preserving, promoting and celebrating these treasures for posterity.
124. We have completed Phase-I of the 1962 War Memorial at Neelam, paying eternal tribute to our brave sons who valiantly laid down their lives in service of the Motherland. We also bow our heads in deepest reverence to the heroes of the Battle of Walong, one of the most heroic chapters in India's military history. We have already started construction of the Walong War Memorial and Museum as a tribute to our brave martyrs.



125. Today, more than at any time in our history, it has become vital for us to promote and protect our tangible heritage. Our monuments, archaeological sites, traditional pilgrimage destinations and our intangible cultural heritage should be living centres for knowledge percolation, passing on our century's old traditions and history to future generations. I am therefore pleased to propose identification, restoration and preservation of such monuments and archaeological sites with the help from professionals with support from the Government of India in a phased manner.
126. Our youth are naturally gifted in creative and performing arts. I am sure that given the right platform and support, our youth can display their prowess on the global stage and make a name not just for themselves, but for the nation. I am therefore extremely pleased to announce the establishment of the Arunachal Creative Economy (ACE) Cell in the Chief Minister's Office.
127. The Cell will provide end-to-end support to our artists, with special focus on performing arts, identifying and promoting talent, enabling participation in national and international events and expanding access to global markets in collaboration with global and digital platforms.
128. This initiative will harness the soft power of our culture, placing the art, music and creative expressions of our people on the world stage while creating sustainable livelihoods for our artists. I propose an initial allocation of ₹1 crore for the ACE Cell.

Rural Development and Panchayati Raj

129. Panchayati Raj Institutions are the very foundation of our democratic governance and the first point of contact between the Government and people.
130. I warmly congratulate all elected representatives in the recent Local Body elections. Their leadership is central to our vision of strengthening grassroots democracy, deepening people's participation and ensuring that development decisions are made closest to the communities.
131. As in previous years, I am proposing a devolution of 10% of State's Own Tax Revenues, that is, ₹280 crore to PRIs.
132. The recently launched Viksit Bharat - Guarantee for Rozgar and Ajeevika Mission (Gramin) (VB-G RAM G) marks an important step toward strengthening rural livelihoods and decentralised village economies by promoting sustainable employment, enhancing income opportunities and empowering village institutions. I appeal to all newly elected Panchayati Raj members to help implement this scheme in saturation mode to drive grassroots development in a self-reliant and inclusive manner.



133. We will establish Panchayat Bhawans in all remaining uncovered areas.
134. Continuing our commitment to support vulnerable sections of society, we will continue to provide grants-in-aids to institutions such as the Ramakrishna Mission, Vivekananda Kendra Vidyalaya, Deepak Nabam Living Home and Oju Mission.

Urban Development

135. We have notified 4 new Municipalities at Aalo, Ziro, Tawang and Namsai. We will strengthen Urban Local Bodies to enable them to deliver better services and manage growing towns more effectively.
136. We will also implement structured capacity-building programmes for elected representatives and municipal staff to equip them with the skills and tools needed to manage modern, resilient and inclusive cities.
137. We are firmly committed to strengthen scientific waste management and improve urban sanitation across our towns. ₹200 crore is being invested as a ring-fenced fund dedicated to implement this initiative.
138. 16 Material Recovery Facilities for efficient solid waste management have already been made operational in our towns and 6 more are likely to be operational by FY 2026-2027. Legacy waste has been fully processed in 5 towns. We are committed to scientifically disposing all remaining legacy waste across the State in FY 2026-2027.
139. We will establish a Waste-to-Charcoal plant in Itanagar in FY 2026-2027 to manage and process daily waste generated in ICR.
140. We will develop wastewater treatment facilities in all 27 census towns to keep our rivers and environment pristine. Surveys have been completed and work has already commenced in 11 towns, while functional Faecal Sludge Treatment Plants at Chowkham and Chimpu are already ensuring safe and scientific disposal of faecal septage.
141. I am also announcing the construction of a new two-story Anchal Market building to replace the old market at Roing and development of a modern daily market shed along with a multi storied parking facility in Aalo.

Water

142. Arunachal Pradesh is blessed with abundant surface water resources. Yet today, the management of this vital resource for drinking water, irrigation, hydropower generation, water supplies and environmental needs is fragmented across multiple departments, resulting in overlaps, gaps and inefficiencies. I am therefore proposing the constitution of a high-powered committee to suggest measures for judicious and sustainable long-term management of our precious water resources.



PHE and WS

143. We will take up water supply projects in Lower Dibang, Longding, West Kameng, Lower Subansiri, Upper Subansiri, Anjaw and East Kameng in a phased manner, prioritizing areas with critical shortages and expanding drinking water coverage.
144. Taking forward the immense progress we have made under the national Swachh Bharat Abhiyan, I now propose to launch the Mission Clean Toilet to strengthen sanitation and public health. Under the Mission, we will develop a star rating system for toilet cleanliness and ease of usage. In the first phase, we will cover all educational and health institutions and major tourist destinations.

Transport

145. I am proposing a dedicated policy to enhance Electric Vehicle adoption in the State with specific incentives for establishing charging infrastructure and units to refurbish and recycle EV batteries.
146. We will also introduce 50 new electric buses across the State.

Indigenous Affairs

147. We have established Gurukuls for the Nyishi, Adi, Tangsa, Tagin and Nocte tribes. We are in process of establishing similar Gurukuls for the Mishmi, Apatani, Wancho, Tutsa, Sherdukpen, Sajolang, Bugun and Aka tribes. We are also establishing the first Yerko for girls, where traditional wisdom and modern learning will go hand in hand to empower our daughters.
148. I propose to explore further avenues for promoting our GI tagged products, through dedicated marketing and branding support. We will also continue extending support to achieve our ambitious target of 50 GI-tagged products by 2030.
149. I propose an outlay of ₹5 crore for the Puroik Welfare Board for various income generation activities and community development initiatives for the beloved Puroik community.

Research

150. Development in Arunachal Pradesh extends beyond physical assets. Under the Gyan Bharatam Mission, documentation, digitization and scientific preservation of hard copies of age-old Buddhist, indigenous and medicinal manuscripts will be undertaken.



151. I am pleased to announce the launch of DONYI POLO Mission (Digitizing Oral, Native, Yore and Indigenous - Preserving Our Linguistic Origins), aimed at creating a digital repository of ancient manuscripts, archival records and indigenous heritage assets, preserving our intellectual and cultural legacy for future generations.
152. We will implement the BHASHINI Rajyam Programme to develop AI-powered speech recognition and translation models for local languages, enabling citizens to seamlessly access Government services in native languages.
153. **Towards the focus area People-Centric Development, I propose to allocate ₹3,320 crore during FY 2026-2027.**

VIII. Focus Area - 3 : Sustaining Economic Growth

“Empowering the individual means empowering the nation. And empowerment is best served through rapid economic growth with rapid social change.”

- Bharat Ratna Shri Atal Bihari Vajpayee Ji

154. Sustained high economic growth is one of the foundations towards building a Viksit Arunachal. This growth must be rooted in the strengths of our people. We aim to strengthen institutions like Self-Help Groups, Farmer Producer Organisations and Cooperatives, so the gains of growth reach every person and every section equitably.

Agriculture and Allied Sectors

155. Under the PM Kisan Samman Nidhi Scheme, more than 1.1 lakh farmers of our State are now receiving direct income support. We have also provided Kisan Credit Cards to nearly 1 lakh farmers.
156. Tezu Airport has been designated as a Krishi Udan Airport. The maiden outbound air cargo service was flagged off in FY 2025-2026, opening up new export opportunities for farmers.
157. Under the National Mission on Edible Oils - Oil Palm, we aim to bring 36,000+ hectares under oil palm cultivation by 2027. 10,000+ hectares have already been planted, with sufficient seedlings being raised for the next season. Crude Palm Oil mills have been set up at Roing and Ruksin to ensure adequate processing capacity.



158. We now have 175 Primary Agricultural Credit Societies, which are taking up activities such as common service centres, cafeterias, PM Janaushadhi Kendras, handloom equipment supply, piggery, dairy products. Dedicated efforts have led to the formation of 44 dairy and 40 fishery cooperatives, and greater women's participation through 23 women-led multi-purpose cooperatives.
159. Under the flagship Atmanirbhar schemes, 59,491 farmers and 2,000 SHGs have received credit-linked subsidies and financial assistance for their ventures in agriculture, horticulture, fisheries etc. We are committed to enhance beneficiary coverage under these schemes. We are also undertaking independent evaluations of Atmanirbhar schemes to identify scope for improvements.
160. We had launched the Catch Them Young programme to attract youth towards farming as a gainful profession. Till now, almost 900 youth have been trained under this programme. I now propose the Catch Them Young 2.0 programme to promote sustainable livestock entrepreneurship and upskill youth in modern piggery, poultry and small ruminant management.
161. The construction of the Agriculture College in East Kameng with outlay of ₹74 crore is targeted for completion during FY 2026-2027.
162. In FY 2025-2026, we launched the 'Arunachal Millet and Buckwheat Mission'. I propose to scale up the Mission to focus on expansion of cluster coverage, strengthening seed hubs and providing support for primary processing and aggregation.
163. I propose to strengthen best-performing KVKs in Arunachal Pradesh to enhance knowledge access and adoption of good practices by farmers.
164. I also propose to support our farmers under the Bharat-VISTAAR AI platform to provide customized advisory support to improve farm productivity and manage risks.
165. Arunachal Pradesh will be a major producer of high-value fruits, spices and flowers. I propose to operationalize a Strategic Horticulture Development Model to shift from subsistence cultivation to diversified, market and export-linked production. This will include promotion of high-value crops such as kiwis, rambutan, mangosteen, avocados, passion fruits, persimmon, walnuts, areca nuts and agar trees with Farmer Producer Organizations (FPOs), Farmer Producer Companies (FPCs) and SHGs leading aggregation, processing and market linkages.



166. Flax and ramie are important high-value fibre crops. Flax fibres are used for linen and seeds for food and linseed oil. India is a net importer of flax. Similarly, ramie is a durable, natural fibre with low maintenance cost, often used as a sustainable, eco-friendly alternative to linen and cotton. We will conduct pilot programmes for flax and ramie cultivation in select Districts with support from the Government of India.
167. We recently achieved a milestone by sending the first commercial consignment of flowers to Guwahati. To further unlock our floriculture potential, I propose Orchid and Floriculture pilot projects in select Districts.
168. Recognising the rising demand for natural honey as a superfood, we will continue to support farmers and SHGs in establishing honey production units.
169. The Arunachal Pradesh Kiwi Mission was conceptualized as a long-term intervention to promote systematic development of kiwi cultivation through area expansion, production of quality planting material, capacity building of farmers and research support. With support from the Government of India, we will take up large-scale kiwi cultivation and processing in Lower Subansiri District in the first phase.
170. The Arunachal Pradesh Mushroom Development Mission was launched for promotion of mushroom cultivation and allied enterprises. We will also continue to support the Mushroom Development and Kiwi Missions.
171. I propose strengthening community-based Mithun rearing and Yak rearing through targeted interventions like selective breeding practices, disease management, fodder management and conducting fertility camps. We are also establishing a Yak Fibre Processing Common Facility Centre at Dirang with support from the Government of India.
172. I propose the launch of CM White Revolution Scheme 2.0 to support cooperative societies, SHGs, FPOs and individual progressive farmers through cluster-based dairy units, credit-linked subsidies, establishing milk collection centres, assured veterinary and artificial insemination support, provision of fodder kits and by linking farmers to cooperatives and SHGs.
173. Building on the success of the Krishi Veer initiative, we will strengthen dairy infrastructure and connect local dairy farmers with defence and paramilitary establishments, ensuring stable demand, better farmers' incomes, and reliable access to milk and milk products for our troops.
174. With support from Government of India, we will undertake integrated development of reservoirs and Amrit Sarovars to promote fisheries and enhance livelihood opportunities.



Tourism

Hon'ble Speaker sir,

175. Arunachal Pradesh is a land which inspires wonder. Our goal is to strengthen the tourism-based economy in a responsible manner by preserving our forests, rivers, culture and heritage for generations to come.
176. I express our heartfelt gratitude to the Government of India for announcing a Scheme for Development of Buddhist Circuits in 6 Northeastern States in the recent Union Budget. This announcement strongly acknowledges the fact that we are one of the largest living repositories of both Mahayana and Theravada traditions.
177. Under this scheme, we will focus on development, conservation and preservation of monasteries. We will also make endeavours to develop ancient pilgrimage sites such as Tsari and Pemako as spiritual tourism destinations.
178. The Stilwell (Ledo) Road is one of the greatest engineering achievements of the World War-II China-Burma-India Theatre. We will therefore establish a World War-II Heritage Museum and restore the World War-II cemetery, celebrating the historic legacy of the Stilwell Road.
179. I propose to introduce a Policy on Safe Adventure Tourism to ensure safety norms, issue licenses and provide certification to adventure tour operators, along with skill upgradation for youth.
180. The Siang Adventure and Eco Retreat in Pasighat being constructed with an outlay of ₹46.48 crore is also targeted for completion during FY 2026-2027. We will tie up with world-class agencies to operationalize the retreat.
181. I also propose promoting wine tourism in select districts supporting cultivation of suitable fruits, encouraging wineries and incentivizing vineyard-based experiential tours and farm stays.

Textiles and Handicrafts

182. On behalf of the people of Arunachal Pradesh, I wish to extend our sincere gratitude to the Government of India for announcing an Integrated Programme in Textiles and Handicrafts sector:
 - (a) National Fibre Scheme for self-reliance in natural fibres
 - (b) Textile Expansion and Employment Scheme to modernize traditional clusters



- (c) National Handloom and Handicraft programme for targeted support to weavers and artisans
 - (d) Tex-Eco Initiative to promote globally competitive and sustainable textiles and apparels
 - (e) Samarth 2.0 to modernize and upgrade textile skilling ecosystem through collaboration with industry and academic institutions.
183. We will wholeheartedly implement these programmes in Arunachal Pradesh to benefit our weavers and artisans.
184. Arunachal Pradesh cumulatively produced 69 MT of raw Eri, Muga and Mulberry silk in 2024-2025, providing employment to over 34,000 persons across 494 sericulture villages.
185. To further strengthen Sericulture sector and transform it into a driver of women's empowerment, rural entrepreneurship and sustainable growth, I am pleased to propose 5 innovative sericulture initiatives with a total outlay of ₹25 crore:
- (a) Seri-Yuva Mitra: A digital-physical hybrid recruiting model, building capacities across the sector.
 - (b) Development of Low-Cost, Smart and Automation-incorporated precision Sericulture for Women-Led Micro-Enterprises.
 - (c) Establishment of Climate-Resilient High-Altitude Muga Seed Clusters.
 - (d) Young Silk Weaver Skill Development Initiative.
 - (e) Arunachal Silk Route Experience: Integrated Seri Tourism, Eri-Muga Homestays and Digital Marketing Hubs empowering women through direct-to-consumer sales and cultural experiences.

Ease of Living and Ease of Doing Business

186. Ease of Living and Ease of Doing Business are the twin pillars of a progressive Arunachal Pradesh. Building on the significant measures we have undertaken in the past decade, we will move forward boldly and decisively to further simplify rules, rationalise procedures and deliver services in a time-bound, transparent and technology-driven manner.



187. Arunachal Pradesh is steadily strengthening its Ease of Doing Business framework through rapid digitalisation and simplification of procedures. All DC offices and 40 ADC locations are now integrated with the EoDB portal, offering 22 online services across 10 key Departments.
188. Reforms such as the Unique Business Identification Number, auto-renewal of licences, secure online payments and QR-based verification have made compliance easier and more transparent for businesses. Through the Single Window Portal, over 25,900 trade licences and other approvals have been issued, generating nearly ₹12.3 crore in revenues.
189. I also wish to thank all Hon'ble Members of this Assembly for their support in recent passage of Jan Vishwas Bill, decriminalizing minor offences and enhancing ease of doing business.
190. **Towards the focus area Sustaining Economic Growth, I propose to allocate ₹630 crore during FY 2026-2027.**

IX. Focus Area - 4 : Entrepreneurship and Employment

“We are nurturing our youngsters to be job creators and not job seekers.”

- Prime Minister Shri Narendra Modi Ji

191. Our youth have the potential to become job creators for the future. Through MSMEs and start-ups, our youth can leverage their immense potential by setting up new ventures in evergreen sectors such as tourism, as well as in emerging technology areas.
192. I am pleased to announce the ARUN MSME Mission to strengthen and upscale MSMEs across the State. Under this Mission, 500 Micro and Small Enterprises will be supported every year to accelerate local entrepreneurship and employment generation, encouraging our youth, women SHGs and local entrepreneurs to set up enterprises in food processing, textiles, handicrafts, tourism and the services sector.
193. The Mission will leverage the One District, One Product (ODOP) initiative through value addition and branding of indigenous products, and actively explore free trade opportunities with the European Union and other global markets by leveraging recent Free Trade Agreements signed by the Government of India.



194. With support from the Government of India, we will develop a cadre of Corporate Mitras, to help MSMEs meet compliance requirements at affordable cost.

Industries

195. The UNNATI Scheme, launched by the Hon'ble Prime Minister Shri Narendra Modi Ji at Itanagar in 2024, for supporting green industries in the Northeastern Region, has already supported 29 units in Arunachal Pradesh.
196. I propose a dedicated Policy for Large and Medium Enterprises with clear frameworks for investment promotion, investor facilitation and institutional support to dovetail with the UNNATI Scheme.
197. I also propose establishment of an Industrial Park at Balinong.

Skill Development

198. Hon'ble Speaker Sir, our resolve to build a skilled, entrepreneurial and self-reliant Arunachal Pradesh is yielding tangible results across every front.
199. I propose exploring collaborations with leading companies for upgrading an ITI into a Centre of Excellence on pilot basis, equipped with Industry 4.0 aligned machines and introducing cutting-edge courses in Artificial Intelligence, EV Mechanics, Industrial Robotics, IoT and Digital Manufacturing to prepare our youth for jobs of tomorrow.
200. We will train 250 Allied Health Professionals over the next 5 years and 500 caregivers in FY 2026-2027 on core care and allied skills, such as, wellness, yoga and operation of medical and assistive devices.
201. For working women, we are constructing hostels in 26 districts, with an outlay of ₹188 crore.

Start-ups and Entrepreneurship

202. Arunachal Pradesh earned a historic distinction by being declared the 'Best Performer' under the National Startup Ranking Framework, one of the only 3 States in the coveted 'Best Performer' category.



203. Our flagship Deen Dayal Upadhyaya Swavalamban Yojana has enabled 2,380 youth and women to obtain funding of over ₹425 crore for their entrepreneurial ventures. I propose to conduct a third-party evaluation of the scheme to guide its expansion, including widening the sectors covered, and to provide additional credit support for top performing beneficiaries. In FY 2026-2027, we will support 2,500+ people with an allocation of ₹200 crore.
204. I am pleased to propose the launch of the Arunachal Pradesh Startup Manch as a flagship platform for our entrepreneurs to access technical support, funding opportunities and expert mentorship.
205. Under the Entrepreneurship Development Programme 4.0, we will double intake capacity of start-ups from 50 to 100 per year. We will also double seed money provided to successful ventures.
206. **Towards the focus area Entrepreneurship and Employment, I propose to allocate ₹307 crore during FY 2026-2027.**

X. Focus Area - 5 : Resource Mobilization and Fiscal Stability

207. We are determined to expand our revenue base through better tax administration, improved GST performance, rationalised user charges, efficient asset management and strategic sectoral growth. Our goal is to gradually move towards greater self-reliance, so that Arunachal Pradesh can increasingly shape its own developmental path. Fiscal prudence and developmental ambition will move together as complementary strengths.

Centrally Sponsored Schemes

208. Centrally Sponsored Schemes provide our citizens tangible benefits in the form of housing, drinking water, social protection, healthcare access etc., touching citizens' lives daily. The way we plan, access and implement these schemes determines citizens' ease of living and directly shapes the pace and quality of our State's progress.
209. The effective saturation and management of CSS are an institutionalised priority of our Government. When we assess the performance of Departments, the performance of CSS schemes should be the first, if not the only metric.



210. Going forward, our approach will rest on 3 key metrics:
- (a) **First, clarity and precision** : each Department will maintain a comprehensive and updated assessment of entitlements under every scheme, along with utilisation status, so that we fully leverage all allocated resources.
 - (b) **Second, disciplined and timely utilisation** : funds will be deployed strictly in accordance with approved guidelines and prescribed timelines, strengthening our fiscal credibility.
 - (c) **Third, mission-mode implementation with saturation coverage** : our objective will be comprehensive saturation and delivery to every eligible beneficiary in a structured and time-bound manner.
211. I am therefore announcing the constitution of a high-level committee under the Chief Secretary to conduct structured monthly reviews of CSS implementation and drive effective saturation.

Enhancement of State's Own Resources

212. Alongside this, we will place sustained emphasis on enhancing our revenue generation through stronger compliance, rationalisation of user charges where appropriate, better management of State assets and fully leveraging growth sectors such as hydropower, tourism, MSMEs, horticulture and mineral resources, thereby strengthening our internal fiscal capacities.
213. We will rationalize tax administration by strengthening GST compliance, digitizing tax systems and ensuring transparency. Land revenue systems will be modernized, circle rates updated periodically and stamp duty procedures streamlined. At the same time, sustainable monetization of forest produce and mineral and water resources will be undertaken with strict environmental safeguards.
214. The existing Department of Tax, Excise and Narcotics will be bifurcated into 2 independent entities - Department of Excise and Narcotics and a dedicated Commercial Tax Department.
215. This is aimed at enhancing efficiency, domain specialization and seamless implementation of GST (Goods and Service Tax). This will also simplify and speed up registration and refund processes, enable real-time monitoring of input tax credit and increase compliance. This will increase the tax base and tax collections.



216. We aim to restructure the entire power spectrum from generation to transmission to distribution to enable uninterrupted and reliable power supply and enhanced accounting and accountability of every unit of power generated and consumed.
217. We will achieve 100% installation of Smart Meters by March 2027 and introduce a Power Loss Reduction Incentive Model.
218. In addition, I also propose constitution of a dedicated Revenue Cell for the Power sector for effective revenue collection.
219. The global carbon credit market, valued at over USD 630 billion in 2024, is projected to exceed USD 10 trillion by 2034. The Government of India has recently approved crediting methodologies for generating voluntary carbon credits in the renewable energy sector. We will constitute a high-level task force to suggest modalities for Arunachal Pradesh to participate in this emerging carbon credit market. The task force will also examine measures for issuance of green bonds for further renewable energy investments in the State, especially in the field of hydropower development.
220. Fiscal prudence demands not only enhancement in revenues, but also judicious utilization of revenues by all spending agencies. We must therefore ensure that Departments allocated State funds are able to utilize these funds effectively and within stipulated timelines to avoid cost and time overruns.

XI. Focus Area - 6 : Governance and Reforms

“Good Governance is identified by the way it is proactive and responsive to the needs of the people and helps them lead a life that is morally upright, intellectually superior and leads to an enriched quality of life”.

- Bharat Ratna Dr. A. P. J. Abdul Kalam

221. We have significantly advanced public recruitment to strengthen the administrative machinery of our State. A total of 355 candidates were recommended by the APPSC and 872 by the APSSB during FY 2025-2026.
222. The newly constructed APPSC building boasts an examination hall that accommodates 1,600+ candidates. By bringing all aspirants together under one roof, it ensures efficient management and upholds integrity and fairness in recruitments.



223. Last year, we took a historic step by constituting the first-ever Administrative Reforms Commission. This Commission was entrusted with a crucial mandate to review the functioning of the State Government and recommend reforms to make administration more responsive to rapidly evolving socio-economic realities. The ARC has recently submitted its preliminary report.
224. Our Government is fully committed to work closely with the ARC to strengthen governance systems and significantly improve the quality and efficiency of public service delivery.
225. We will implement the e-HRMS in all Departments in saturation mode.
226. We will operationalize the Common Directorate Complex, constructed with an outlay of ₹100 Crore, this year.
227. In FY 2026-2027, we will take up Phase III of redevelopment of Government Quarters in the Capital Complex and Phase II of District Headquarters Accommodation Expansion and Infrastructure Development.
228. Under the Digital India Land Records Modernization Programme, we are developing comprehensive land record management systems in Leparada, Tirap, Pakke Kessang, Siang and Kamle Districts.

Police

229. Keeping in mind the shortage of adequate infrastructure for our police forces, our Chief Minister Pema Khandu had announced a Special Package in FY 2025-2026 with outlay of ₹100 crore over 4 years. A provision of ₹25 crore has been made for FY 2026-2027.
230. Construction of new Police Station buildings at Parsi-Parlo and Singchung has been completed; works at Tarasso, Kakoi, Liromoba and Pale are nearing completion.
231. We have also created 1,004 temporary posts for raising the 6th IRBn with headquarters at Bhismanagar.
232. The Bharatiya Nagarik Suraksha Sanhita mandates forensic investigations for serious offences. We are therefore setting up a modern Forensic Science Laboratory with outlay of ₹8 crore, which is targeted for completion in FY 2026-2027. I also propose allocation of additional funds for procuring equipment etc. to make the Laboratory fully operational as a hub for scientific, evidence-based policing.



Fire and Emergency Services

233. In FY 2025-2026 budget, I had announced establishment of fire stations in all districts in a phased manner by 2029. Construction of fire station buildings at Roing, Ruksin, Yupia and Boleng has been completed and construction of Raga fire station is nearing completion.
234. I am now proposing establishment of new fire stations at Bordumsa, Tato, Lemmi, Chayang Tajo, Kaying, Lekang, Kanubari, Yachuli, Nirjuli, Banderdewa and Nafra. We will also upgrade existing fire stations at Khonsa, Changlang, Bomdila and Ziro.

e-ILP

235. We will further strengthen the e-ILP ecosystem by introducing tracking and integration with existing databases, stricter monitoring of overstays and enhanced digital infrastructure at check gates, aligned with our commitment to protect our indigenous land, culture and rights.

Science and Technology

236. I propose to upgrade the DBT-APSC S & T Centre of Excellence for Bio-resources and Sustainable Development at Kimin, strengthening its research capabilities in bioinformatics, tissue culture, medicinal plants, orchids and aromatic plants.
237. **Towards the focus area Governance and Reforms, I propose an allocation of ₹727 crore during FY 2026-2027.**

XII. Conclusion

Hon'ble Speaker Sir,

238. With this Budget, we are opening a new chapter in Arunachal Pradesh's long-term journey. This Budget is a bridge between today and tomorrow, between what we have already achieved and what we are determined to become. It is shaped by the firm belief that Arunachal Pradesh is poised to emerge as one of the most forward-looking and future-ready States of India.
239. The vision that guides us is clear and ambitious. By 2047, when we celebrate 100 years of Independence, Arunachal Pradesh must stand as a State that is institutionally strong, economically dynamic, socially inclusive and strategically indispensable.



240. The true wealth of any State lies in its people and our sustained investments over the years across all key sectors such as education, health, infrastructure, connectivity, livelihoods, governance and human capital are now converging into a long-term agenda of human capability.
241. As we look to the future, we see a State ever more confident of its identity. Through preservation of indigenous cultures, protection of languages, documentation of rare manuscripts, strengthening of museums, festivals, cultural missions and spiritual heritage, we envision an Arunachal that is modern yet rooted, globally connected yet proudly indigenous.
242. The period ahead will, I am convinced, be remembered as a decisive turning point in our history. It will be the phase in which we chose execution over mere announcements, outcomes over outlays and long-term strength over short-term comfort.
243. With collective effort, visionary planning and dedicated governance, we shall transform our State into a model of balanced and sustainable development. With this visionary and forward-looking resolve, with faith in our people and with the spirit of 'Sabka Saath, Sabka Vikas, Sabka Vishwas and Sabka Prayas', I commend the Budget to this august House.

Jai Hind ! Jai Arunachal !



Printed at
Directorate of Printing & Stationery
Govt. of Arunachal Pradesh, Naharlagun
177/2026-Director (Planning & Investment)-200-03-2026.

